Company Profile

Accrete Inc.

TYO: 4395



Index

01

- Vision & Mission
- Company Overview
- Group Structure
- Overview of Group Companies
- Corporate History

03

- 3 Business Areas Undertaken by Accrete
- Communication Business
- Solution Business
- Investment and Incubation Business
- Business Structure

02

- History and Achievements
- The Evolution of Accrete's Business Model
- The Medium-term Management Plan (2025-2027)

Vision

Real connections in a digital society. Be a key player in a hyperinformation society.

Mission

To provide a secure and optimal platform for everyone who communicates.





Company Overview

Company Name	Accrete Inc.	
Founded	May 2014	
Address	3F, Axle Ochanomizu, 3-28-5, Kandaogawamachi, Chiyoda-ku, Tokyo, 101-0052, JAPAN	Management
Services	A2P SMS Delivery Service	
Capital	¥380,724 thousand (As of March 2025)	
Membership	Anti-Spam mail Promotion Council (ASPC) Council of Anti-Phishing Japan Japan Anti-Abuse Working Group (JPAAWG) GSM Association (GSMA)	
Licenses and Approvals	Telecommunications Business: A-18-8646	Number of Employees

Koji Kabumoto President & Representative Director

Yusei Tanaka Executive Vice President

Masanao Takase Director

Toshiharu Yamamoto Director

Takao lijima Director

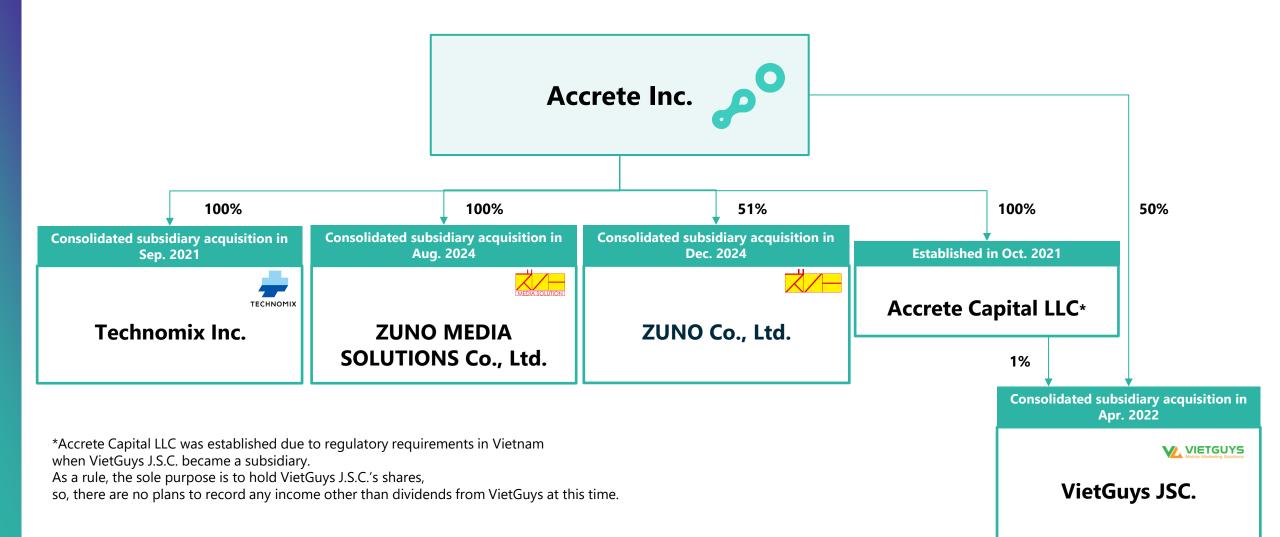
Junichi Hirao Outside Director (Audit and Supervisory Committee member)

Kosuke Sato Outside Director (Audit and Supervisory Committee member)

Hirotaka Isayama Outside Director (Audit and Supervisory Committee member)

67 (Including full-time and part-time officers, part-time and dispatched employees) (As of May 1st, 2025)

Group Structure



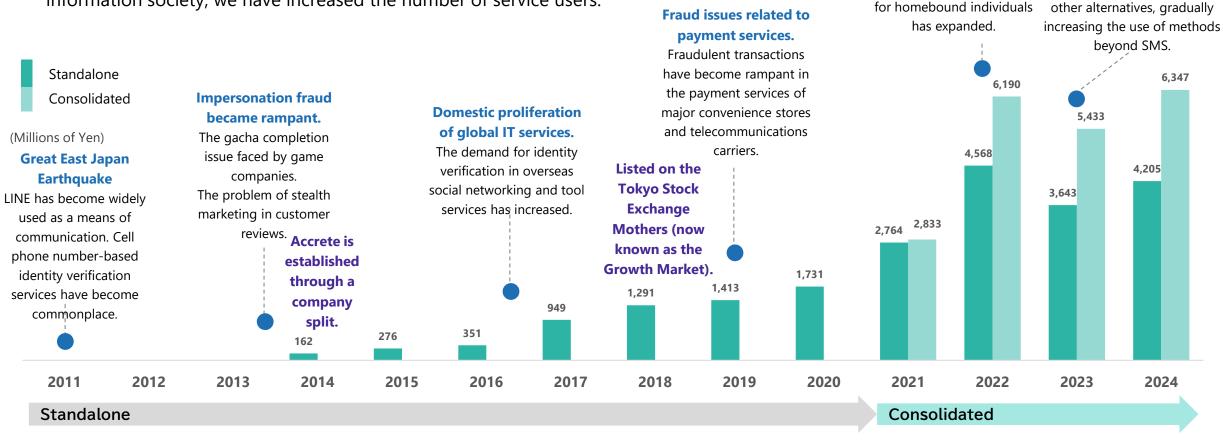
Overview of Group Companies

Company Name		Services	Company Characteristics	Founded & Capital
Technomix Inc.	TECHNOMIX	Content provider	Providing a service that reliably sends necessary information via email, widely utilized by public organizations such as schools and municipalities.	1999 & ¥17,500 thousand
VietGuys Joint Stock Company (VGS)*		SMS Business Other marketing-related businesses	Having strength in sales utilizing high-quality SMS for the e-commerce industry, which is a growing sector in Vietnam.	2007 & VND 20 billion
ZUNO MEDIA SOLUTIONS Co., Ltd. (ZMS)*		Handling of Advertising and Various Productions, Market Research, and General Consulting Services	The Cross-Media Division proposes and implements comprehensive strategies that integrate media, centered around creative work and websites.	2013 & ¥10,000 thousand
ZUNO Co., Ltd. *In the following pages, we will ref	fer to them as VGS a	Communication Consulting, Advertising Planning and Production, Media Development, and Content Development nd ZMS, respectively.	Support for overall marketing activities of companies. Planning and operation of "Bid King," an ASP service that provides bid and contract information from national government agencies, local governments, and affiliated organizations across the country.	2004 & ¥75,385 thousand

2025 Jan. Establishment of a Subsidiary **Corporate History** 2022 through the Issuance of Shares in Apr. Subsidiarization of VietGuys J.S.C., an SMS delivery service company in ZUNO Co., Ltd. (Simplified Share Vietnam. Exchange) Announcement of medium-term management plan (2023-2025). Feb. Formulation of the Medium-Term Aug. 2019 Management Plan (2025-2027) Investment in Stepdays Inc. Oct. Initiation of SMS Connect Global Service. Feb. Apr. Jointly launched a dark web diagnostic service with DeepBlue. 2023 2011 May Announcement on the June & In June, partnership was established with Pindrop Establishment of the Employee and Indigo Corporation became the first in June Security, Inc., a voice recognition service provider, Aug. Executive Stock Ownership Plans 2020 Japan to offer SMS-based individual followed by a special sales agreement in August. authentication services to LINE. Relocation of headquarters to Axle Nov. Business collaboration with SHINDEN HIGHTEX Aug. CORPORATION, a specialized trading company in Ochanomizu, 3-28-5, electronic devices. Kandaogawamachi, Chiyoda-ku, Tokyo, 101-0052, Japan. Commencement of "Accrete IR Sept. Express", an official account service 2014 under "+Message" platform. Corporate split from Indigo May Corporation & establishment of Accrete Inc. 2024 Launch of the behavioral change generation AI "NudgeMaker® for Jan. SMS" Announcement of "Notice regarding the revision of the mid-term July management plan" 2021 Launch of the decentralized ID issuance service "SMS-OTP for DID" Commencement of provision of "SMS Connect Mar. Business partnership with Techown Information Technology Co., Ltd. for LGWAN," enabling SMS transmission Aug. through comprehensive administrative network Formation of a Subsidiary through the Acquisition of Shares in Zuno LGWAN. Media Solution Co., Ltd. 2018 Investment in Digital Platformer. Aug. Formed a capital and business alliance with SchooMy Inc. and Nov. Acquisition of Technomix Inc., a company concluded a general sales agency agreement. July Listed on Tokyo Stock Exchange Sept. specializing in email delivery services, as a Mothers Market (currently the Conclusion of Share Transfer Agreement with Xoxzo Inc. Dec. subsidiary 2015 Growth Market). Subsidiarization of Xoxzo Inc., a company Oct. Initiation of two-way SMS Mar. providing SMS delivery services using service as a communication international networks. means.

History and Achievements

For 14 years, we have faced the challenges of society and corporations, collaboratively developing solutions and growing as a company. By presenting solutions to the issues arising in the changing information society, we have increased the number of service users.



O3 FY2021

XOXZO **O2 FY2022**

V VIETGUYS



out.

ZMS has consolidated. A transfer of

shares for Xoxzo Inc. has been carried

O1 FY2025

Technomix Inc. and Xoxzo Inc. have consolidated.

VGS has consolidated.

Q4 FY2024

ZUNO Co., Ltd. has been made a subsidiary through a simple stock transfer.

Accrete Copyright © 2025 Accrete Inc. All Rights Reserved

Advancements in authentication technologies such as multi-factor

authentication.

Response to COVID-19

positive cases.

The use of administrative Authentication methods have services by local diversified with the introduction governments and services of passkey authentication and for homebound individuals

The Evolution of Accrete's Business Model

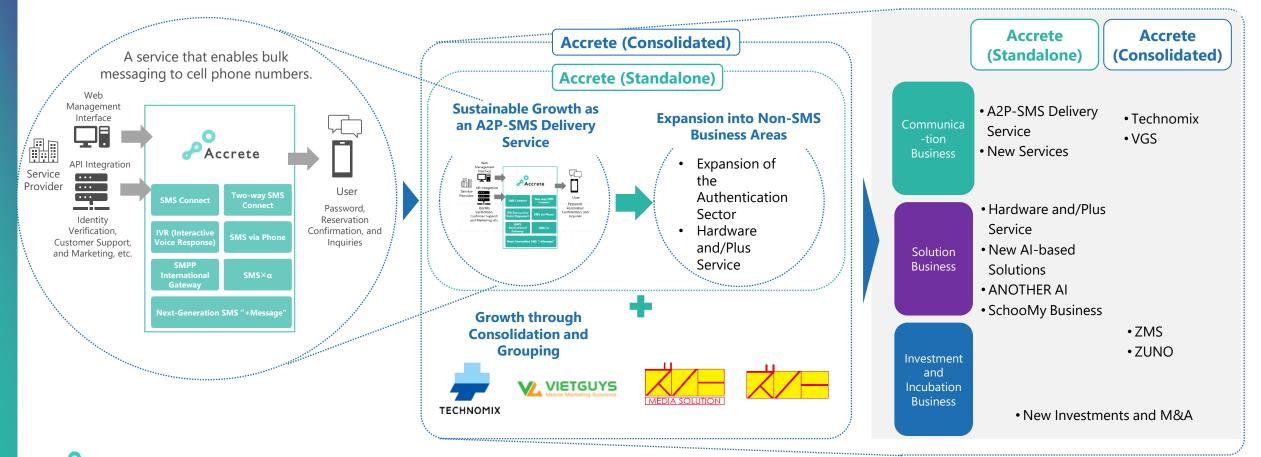
Founding - IPO - Rapid Growth Period (2018-2022)

• Establishing the Business Foundation for A2P-SMS Delivery Services. Consolidation and Expansion into Non-SMS Businesses Beyond SMS Services (2021-2024)

- Business Growth through Consolidation and Grouping
- On the other hand, Accrete, as an independent entity, worked to transition away from its sole focus on SMS services and expanded into non-SMS business areas.

Furthermore, a business diversification strategy through three segments (2024 and beyond)

Business Growth through Consolidation and Grouping
On the other hand, Accrete, as an independent entity, is working to transition away from being solely focused on SMS services and is expanding into non-SMS business areas.



The Medium-term Management Plan (2025-2027)

- The Medium-Term Management Plan (2023-2025), announced on August 18, 2022, was significantly below the initial planned figures due to changes in social circumstances, economic conditions, and the business environment starting from its first fiscal year (2023). As a result, a review was conducted on July 12, 2024, and further scrutiny continued, leading to the announcement of the Medium-Term Management Plan (2025-2027) on February 10, 2025.
- Therefore, the business plans for 2025 and beyond are linked to the Medium-Term Management Plan [2025-2027], in which "business diversification and structural reform" are highlighted as key themes for transformation and growth.

Key Issues and Policy Guidelines Derived from Current Situation Analysis		The Medium-term Management Plan (2025-2027)
		Keywords for Transformation and Growth: Business Diversification and Structural Reform
Key Issues	Policy Guidelines	3 New Structural Reforms
Delayed response to changes in the SMS business environment.	In addition to authentication and communication notifications, we aim to build a new model focused on collaboration with administrative services and sales promotion, leveraging new SMS utilization to expand our business.	 "Revenue" Structural Reform: We will expand our business areas and develop new initiatives that serve as new sources of revenue based on our business diversification strategy. "Corporate" Structural Reform: By implementing organizational restructuring concerning our management and business systems, we will build a new corporate group as an Accrete entity. "Business" Structural Reform: New Initiatives in Business Types, Business Models, Merchandising, and Services
Delayed transition from a single SMS business model.	Based on our business diversification strategy, we have established three business segments. By advancing organizational restructuring through M&A and building new business frameworks, we aim to expand our business areas and reform our revenue structure.	Growth Vision of the Medium-Term Management Plan (2025-2027) Business Structural Diversification & Reform Internationalization Alliance
The need to restructure overseas strategies targeting the Asian market.	While maintaining the fundamental policy of business internationalization, we will implement an effective business framework and methodologies focused on strategic partnerships to develop high-impact businesses. This will contribute to the growth strategy for the next era of Accrete.	SMS Business Three segments have been established. • Communication Business • Solution Business • Investment and Incubation Business Becoming a Communication Platform Company in a Hyper-Information Society.
Limitations of business expansion as a standalone company.	Business alliances will be established with external partners through top management. We will issue warrants as part of a dynamic funding strategy and execute capital raising that consider the dilution of stock value.	Expansion of Business Areas Building a Corporate Group Through New Segments: Expansion of Business Areas & Scale-Up Creation and Enhancement of New Corporate Value.
Accrete Copyright © 2	025 Accrete Inc. All Rights Reserved	We aim to enhance corporate value through Al technology and structural reform. Becoming a holding company & a Corporate Group. TA2505007 10

3 Business Areas Undertaken by Accrete

In addition to our core SMS delivery (Communication) Business, we are expanding into new areas, including Solution Business and Investment and Incubation Business.

Communication Business

We provide a variety of messaging services, including SMS, along with a reliable communication platform to support the connection between businesses and end-users.

►Accrete

SMS delivery via domestic SMS and international aggregators.

►VGS

Messaging services in overseas markets (Vietnam).

▶Technomix

Email distribution service between schools and parents.

Solution Business

Utilizing AI technology and extensive experience, we offer customizable services tailored to clients' needs to support business growth.

▶ Hardware and/Plus Service

We sell GPU servers and offer generative Al services that can be deployed on these GPU servers.

►AI Solution ANOTHER AI and SchooMy Business

► eKYC and Cybersecurity-related Businesses DeepBlue

Investment and Incubation Business

We provide investment and financing to companies targeted for business partnerships and collaborations, as well as funding for promising venture companies that demonstrate synergy with us, thereby supporting the growth and development of these businesses.

▶Achievements from 2024 to 2025

Subsidiary Acquisitions:

- ZUNO MEDIA SOLUTIONS Co., Ltd.
- ZUNO Co., Ltd.

Capital and Business Alliance:

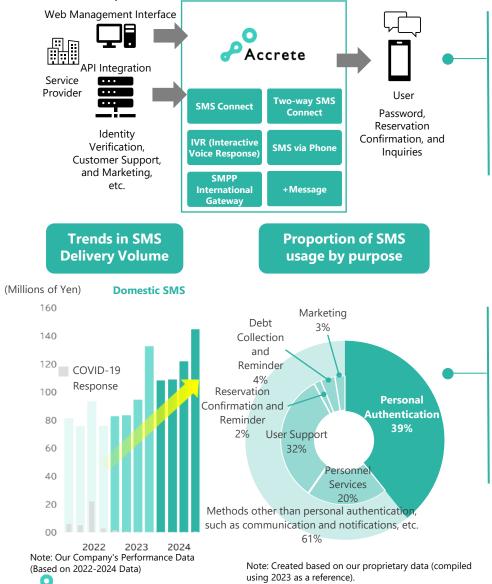
• SchooMy Inc.

Communication Business

We provide a variety of messaging services, including SMS, along with a reliable communication platform to support the connection between businesses and end-users.

SMS Delivery Business

We are expanding a messaging service platform for authentication and communication that utilizes phone numbers.



Points

It is possible to display the company's phone number as the sender number.

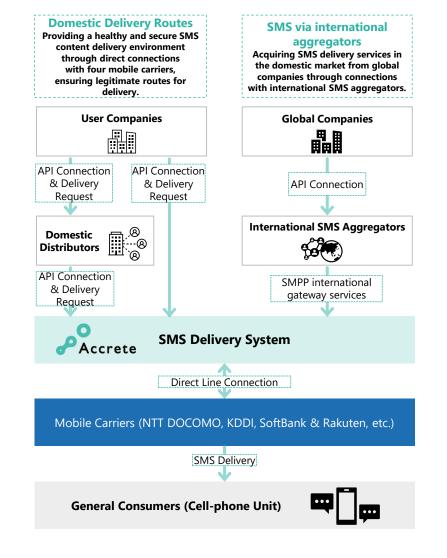
The maximum number of characters that can be sent via SMS ranges from 70 to 660 characters.

You can send a phone number to request a callback or send a URL to direct someone to a website.

Points

The number of domestic SMS deliveries is steadily increasing from 2022 to 2024. In the overall market, the proportion of Personal Authentication is significant. Personal authentication requires system stability and immediacy, which necessitates a high quality of the system.

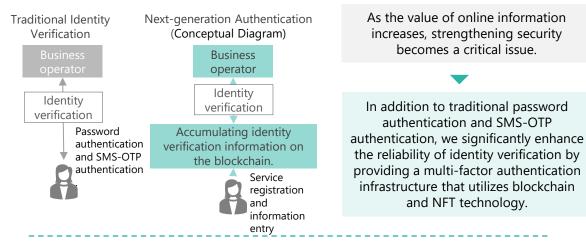
Go-to-Market



SMS Delivery Business

Provision of next-generation authentication services.

Specializing in authentication for industries that prioritize security and demand high reliability in personal authentication.



Strategic initiatives for the expansion of the RCS messaging market

▶ RCS (Rich Communication Services)

It enables file transmission and content sharing, and like SMS, it can be sent and received simply by having a phone number.

2008

The project for specifying the standards has begun. However, it was difficult to promote it due to compatibility issues between carriers.

2019

Google started providing RCS for Android smartphones.

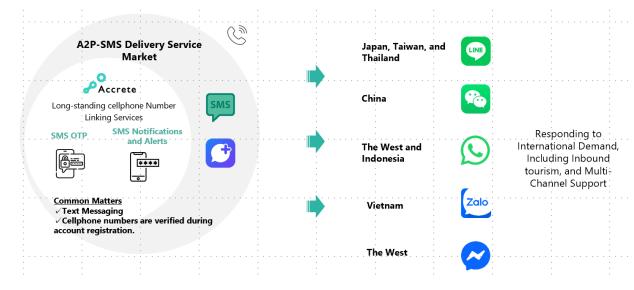
2024

Apple made the Messages app compatible with RCS starting from iOS 18.

When companies interact directly with customers, they can provide rich content such as images, buttons, and coupons, making it promising for areas like customer support and marketing. By utilizing Accrete's patented technology that identifies +Message users and non-users and separates RCS and SMS, it allows companies to leverage the broad reach of SMS while additionally utilizing the rich content of RCS.

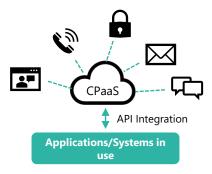
Entry into the SMS market.

- In addition to SMS, we collaborate with a variety of messaging channels that include voice, LINE, WeChat, WhatsApp, and others, incorporating inbound demand as well.
- Development of a CPaaS (Communications Platform as a Service)* solution that optimizes customer engagement using patented technology.



*CPaaS (Communications Platform as a Service)

CPaaS (Communications Platform as a Service) is a cloudbased service that enables companies to easily integrate communication features such as voice calls, video calls, SMS, and chat into their applications and systems using APIs. This allows businesses to rapidly and efficiently implement communication capabilities without the need to establish complex infrastructure.

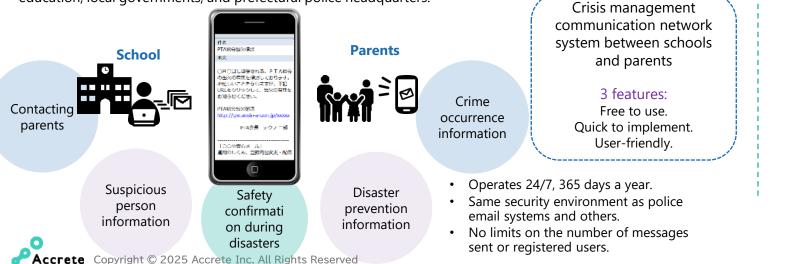


Technomix Inc.

Technomix	Іпс.				
Services	Content provider	Offices	HQ: Tokyo Sales Office: Kumamoto		
Represent- ative	Koji Kabumoto	Company Characteris-	Providing a service that reliably sends necessary information via email, widely utilized by public organizations such as		
Founded	1999	tics	schools and municipalities.		
Capital	¥17,500 thousand	Group	Utilization of SMS in schools and educational institutions. Cross-selling to schools utilizing "School		
		Synergy	Safety Email." Joint development in the SchooMy Business.		

School Safety Email

A trusted system adopted by over 5,000 organizations and facilities across the country, including elementary schools, junior high schools, high schools, kindergartens, daycare centers, boards of education, local governments, and prefectural police headquarters.



Technomix **Email Delivery Service (School Safety Email)**

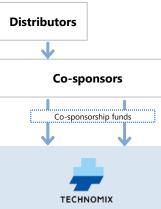
A system that facilitates smooth communication and information sharing between schools and parents using an email system. The system's functionality remains the same whether it is sponsored or paid.

Sponsorship Plan

Assistance in recruiting sponsor businesses and distribution of sponsorship emails once or twice every two months.

In cases where the service is used for a fee without support from sponsoring businesses and the burden falls on the implementing side.

Paid Plan



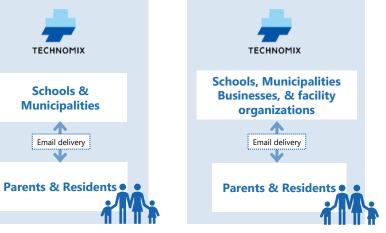
Schools &

Municipalities

 $\mathbf{\Lambda}$

Email delivery

In addition to the School Safety **Email**, there are other ways to utilize the service such as Nursery School/Kindergarten Safety Email, Municipal Safety Email, **Emergency Contact/General Communication Emails, and** more.



VietGuys Joint Stock Company (VGS)

VietGuys Joint Stock Company (VGS)

ative

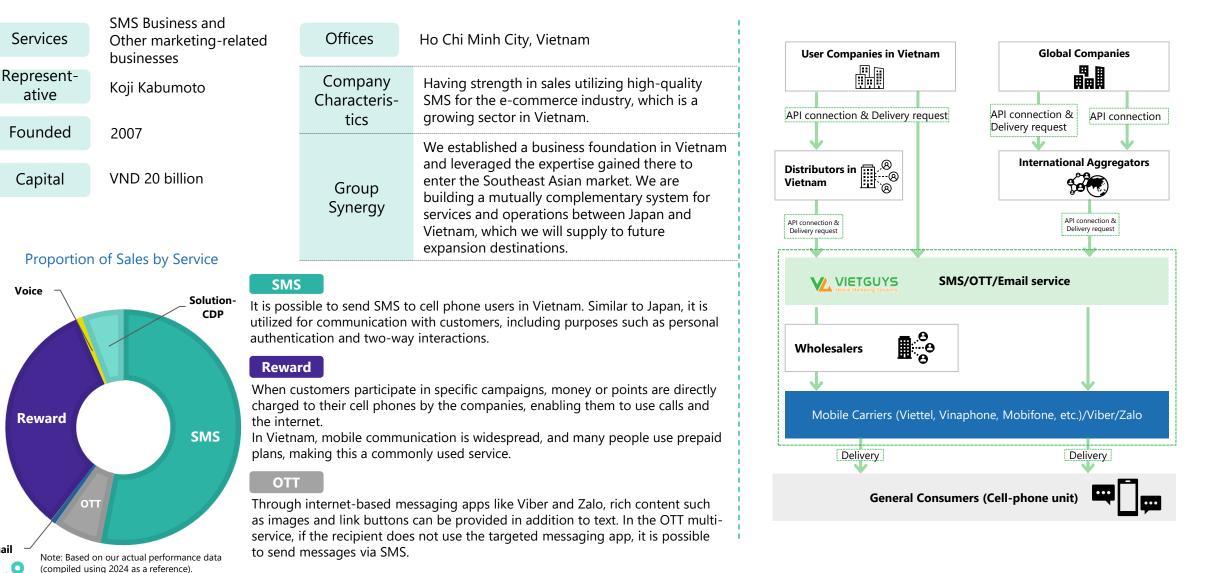
Capital

Voice

E-mail

VIETGUYS

Go-to-Market

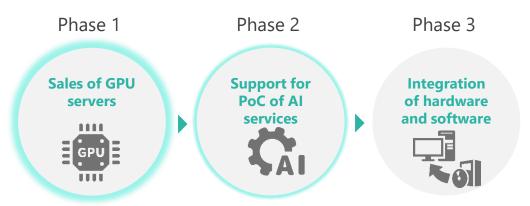


Solution Business

Utilizing AI technology and extensive experience, we offer customizable services tailored to clients' needs to support business growth.

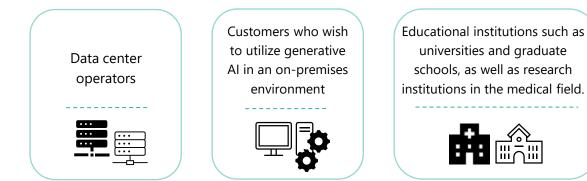
Hardware and/Plus Service

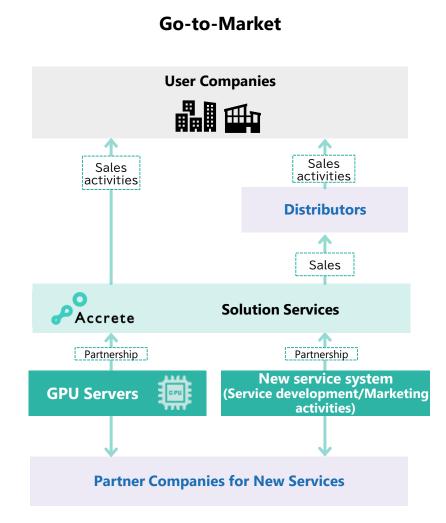
In the future, we aim to build a market where hardware and software are integrated, seeking to gain initiatives within that area. We have begun by entering the GPU server market, which is estimated to be nearly 100 billion yen, focusing on handling GPU servers as our initial step.



- The applications of GPUs are expanding, especially in fields that handle vast amounts of data, such as AI development and deep learning, leading to an increase in demand.
- We already have sales achievements by December 2024, and moving forward, in addition to selling GPU servers, we plan to add generative AI that can be deployed on GPU servers as the next step.

Target Customers





ANOTHER AI

We have established a white label business model with the support of CustintCo Pte. Ltd.

Assessment of an individual's physical and mental health conditions, aptitude analysis for personnel, and evaluation of credit risk.

	ANOTHER AI
Video Analytics	Acquiring facial images and analyzing physical and mental health conditions.
Voice Analytics	Analyzing personality and aptitude from voice data.
Digital Footprint	Evaluating creditworthiness based on the analysis of individual's email, cell phone, and social media usage

It is also possible to provide APIs that support the development of customer-specific user interfaces and integration with existing systems.

Health Condition Monitoring Using Video Analytics

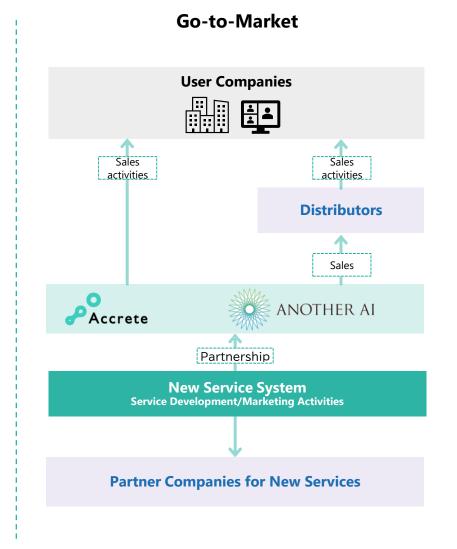
Target: Logistics and transportation industry companies that recognize driver health management as a critical issue

- During roll call, vital data such as blood pressure, heart rate, and respiratory rate are measured by analyzing camera footage using rPPG* technology.
- By objectively recording and visualizing daily health conditions, it contributes to improving safety during work and preventing health-related incidents and accidents.

Health Risk Management Using Voice Analytics

Target: Companies that recognize health risk management as a critical issue

- Using AI voice analysis, stress tendencies and changes in mental health are analyzed based on voice characteristics such as employees' intonation and speech tempo.
- Used for early detection of signs of mental health deterioration and for predictive management of turnover risk.



*remote Photoplethysmography. A technology that estimates heart rate in a non-contact manner from subtle color changes in the skin using camera images.

SchooMy Business

A general sales agency business for IoT device-based educational materials that can be used in high school "Information

I," "Inquiry Learning," and "club activities," even without programming knowledge.

What is SchooMy?

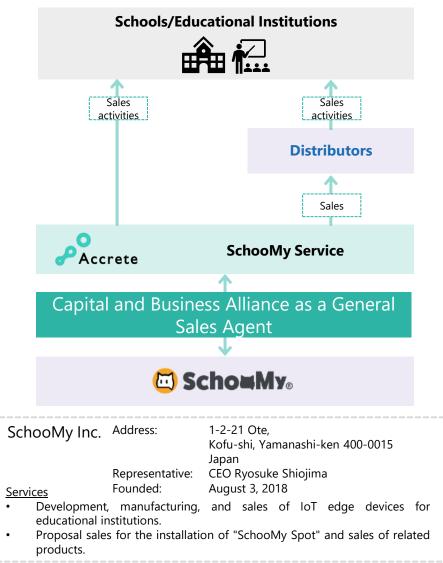
- An educational tool that features an orange board (IoT device) approximately 6 centimeters in diameter, equipped with sensors. By connecting it to a computer, various measurements and assessments can be conducted.
- This hardware allows for intuitive operation without the need for programming knowledge, enabling students to use it easily and making it easier for teachers to provide guidance.

Usage Scenarios

- Utilization in high school information subject classes, inquiry learning sessions, and club activities.
- Numerous cases of implementation leverage the DX High School initiative and SSH (Super Science High School) budget, both led by the Ministry of Education, Culture, Sports, Science and Technology.
- The approach to learning and evaluation criteria for Information I are provided in the form of instructional plans and video materials.



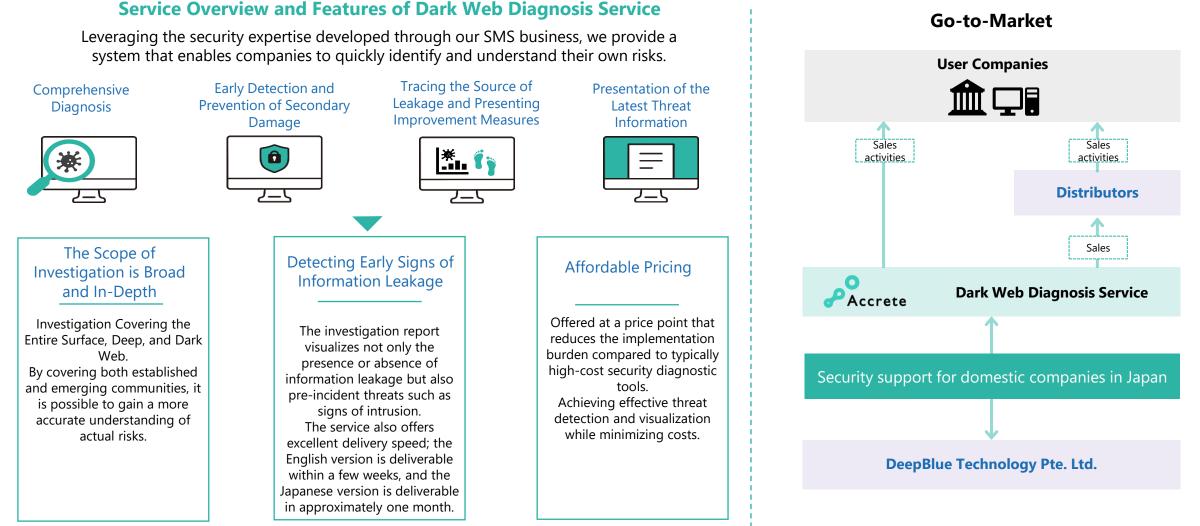




Go-to-Market

DeepBlue

Accrete and DeepBlue Jointly Launch "Dark Web Diagnosis" Service for Companies in Japan.



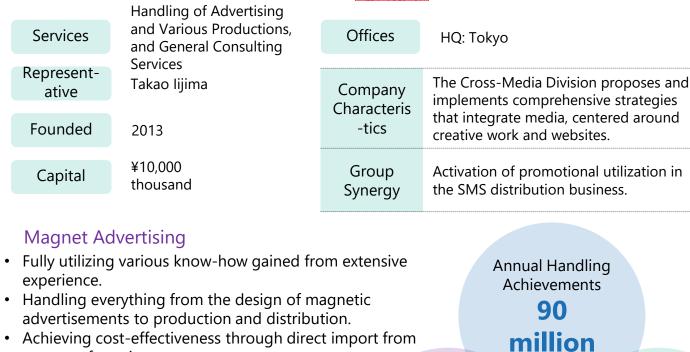
Proven track record of business with government agencies, financial institutions, and insurance companies.

Investment and Incubation Business

We provide investment and financing to companies targeted for business partnerships and collaborations, as well as funding for promising venture companies that demonstrate synergy with us, thereby supporting the growth and development of these businesses.

ZUNO MEDIA SOLUTIONS

ZUNO MEDIA SOLUTIONS Co., Ltd.



- overseas factories.
- Thoroughly implementing quality-focused factory management.



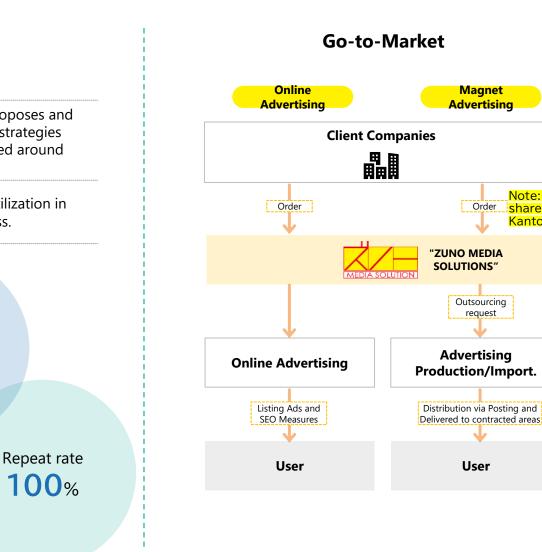


magnets

Market Share

Exceeding

50%



Note: Top market

share in the

Kanto region

Magnet

Advertising

Order

Outsourcing

request

User

ZUNO

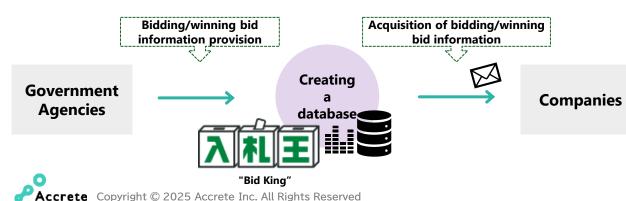
ZUNO Co., Ltd.

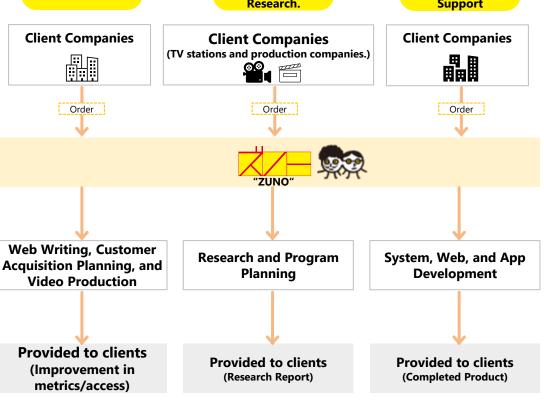


Services	riodaction, media	Offices	HQ: Tokyo Offices: Ishikawa and Ho Chi Minh City, Vietnam	Go-to-Market		
Representative Founded Capital	Development, and Content Development Masanao Takase 2004 ¥75,385 thousand	Company Characteristics	Support for overall marketing activities of companies. Planning and operation of "Bid King," an ASP service that provides bid and contract information from national government agencies, local governments, and affiliated	Content Research Client Companies	TV Program Research. Client Companies (TV stations and production companies.)	Development Support Client Companie
Bid King		Group Synergy	organizations across the country. "Promotional utilization" in SMS. Leveraging "Bid King," which Zuno possesses, for government bidding projects related to SMS.		"ZUNO"	↓

DIU KINY

Launched in March 2006 as Japan's first bidding information service, Bid King is a data site that allows efficient searching of government bidding and winning bid information. Equipped with an advanced search engine, it provides the latest bidding information via email every weekday.





Business Structure

